



CITY OF PLYMOUTH
COMMITTEE OF THE WHOLE MEETING AGENDA
MONDAY, SEPTEMBER 16, 2019 - 5:30-7:00 P.M.
PLYMOUTH CITY HALL COMMISSION CHAMBERS

City of Plymouth
201 S. Main
Plymouth, Michigan 48170-1637

www.plymouthmi.gov
Phone 734-453-1234
Fax 734-455-1892

- 1) Committee of the Whole – Call to Order**
- 2) Discussion of Future Delivery of Emergency Services**
- 3) Adjournment**

City of Plymouth Strategic Plan 2017-2022

GOAL I - QUALITY OF LIFE

OBJECTIVES

1. Support the neighborhoods with high-quality customer service
2. Engage in collaboration with private entities and surrounding municipalities to implement the [Joint Recreation Master Plan](#)
3. Improve communication with the public across multiple platforms
4. Maintain a high level of cleanliness throughout the City
5. Support and host a diverse variety of events that foster community and placemaking

ONE YEAR TASKS 2019-2020

- Restore operations for recreation programs after Hines Park bridge repairs are completed
- Explore funding and partnership opportunities to increase and enhance pedestrian crossings
- Finalize [City website](#) update
- Develop and adopt a Master Plan for Kellogg Park, including the fountain
- Develop and implement strategy to market sponsorship opportunities to improve publicly owned assets
- Draft and approve amendments to [Tree Ordinance](#) to clarify implementation, enforcement, and scope

GOAL II - FINANCIAL STABILITY

OBJECTIVES

1. Approve balanced budgets that maintain fiscal responsibility
2. Advocate for increased revenue sharing with the State of Michigan
3. Encourage and engage in partnerships, both public and private, to share costs of services and equipment
4. Address the issue of legacy costs
5. Seek out and implement efficient and effective inter-departmental collaboration
6. Market our successes to attract new economic and investment opportunities

ONE YEAR TASKS 2019-2020

- Continue to support [Michigan Municipal League \(MML\)](#) efforts to [coordinate state initiatives](#) related to revenue sharing with municipalities
- Increase awareness of and support the [MML Save MI City campaign](#)
- Target revenue enhancements that support large capital projects, including grants and millages
- Explore internal and external potential for supplemental funding of legacy costs
- Develop a plan for capital improvement funding projects and purchases
- Explore enhanced investment opportunities

GOAL III - ECONOMIC VITALITY

OBJECTIVES

1. Continue to support and improve active, vibrant downtown branding
2. Support community and economic development projects and initiatives
3. Support a mix of industrial, commercial and residential development
4. Reference the [Master Plan](#) in economic decision-making

ONE YEAR TASKS 2019-2020

- Complete and approve the [DDA Master Plan](#)
- Address and implement recommendations in the [Redevelopment Ready Communities baseline report](#)
- Develop and approve city-wide economic development strategies (Saxton's property, parking system, connections between Old Village and the DDA, Bathey property remediation and development, 240 N. Main, Lumber Mart site)
- Identify other properties of significance to the economic development strategy
- Complete a community survey
- Increase collaborations with partners in the community
- Administer the City's [Master Plan](#) using implementation matrix ([Appendix Table 5](#))

GOAL IV - SERVICE AND INFRASTRUCTURE

OBJECTIVES

1. Support administration and staff by providing professional development opportunities, supplying resources, and maintaining a commitment to recruitment, retention and succession planning
2. Support and deliver safe and responsive emergency services
3. Maintain a sophisticated and responsive technology to communicate and manage data
4. Continually record, maintain, update, and improve City infrastructure

ONE YEAR TASKS 2019-2020

- Begin implementation of parking recommendations for City parking system
- Develop and utilize consistent message and branding across all platforms
- Develop and approve of plan for future delivery of emergency services
- Implement infrastructure asset management plan
- Approve agreement on sanitary sewer with [Western Township Utilities Authority \(WTUA\)](#)



Administrative Update

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To: Mayor & City Commission
From: Paul J. Sincock, City Manager
CC: *S:\Manager\Sincock Files\Memorandum - Public Safety Services Committee of the Whole - COW 09-16-19.docx*
Date: 09-13-19
RE: Committee of the Whole – Public Safety Services

On Monday night, September 16 we will be holding a Committee of the Whole (COW) meeting on Public Safety Services. The purpose of this meeting is to give the City Commission background information and to bring the Commission up to date on the various ICMA Consulting Reports that we have had related to the delivery of Public Safety Services. There have been significant changes in the City Commission since the first ICMA report in 2010.

We have had a total of three ICMA Reports. The first was in August of 2010, when we were with Plymouth Township Fire. A second report in May 2013 did a comprehensive review of the first year of operations of the Northville – Plymouth Fire Department. The most recent and third report was in January of 2019, which looked at current operations and what are our options for the future.

We want to give the City Commission a complete picture of where we have been, how we have changed over the years and lay the groundwork for where we will go into the future. We will be providing the Commission with an overview presentation, which is then backed up with significant additional data.

The delivery of public safety services is an extremely complex and critical issue, which is why we have had regular reviews of our operations. Each of the studies involved extensive data collection, comparative analysis, interviews, focus groups, on-site observations, and the development of specific recommendations. The studies found that the Police Department is very stable and provides exceptional quality law enforcement services. The services provided by Huron Valley Ambulance (HVA) has been described as being robust and that they provide excellent response and emergency services to the City and they are treated as a partner in the City's operations. The current fire agreement with Northville City provides for fire services, but that the contract should be strengthened as Plymouth has an exceptionally high expectation and culture of "best" service delivery.

We are hopeful that the background and history, along with the ICMA reports will generate some discussion from the City Commission, to provide the City Administration with future policy direction. Should you have any questions in advance of the meeting please feel free to contact me.